Alexander Roan

Senior Finance Transformation & Systems Leader

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# Professional Summary

Senior finance transformation leader with 20+ years delivering operational excellence and systems implementations across global enterprises. Proven track record of driving $100M+ cost savings through strategic finance transformations, ERP implementations, and shared services design. Expert in SAP S/4HANA, M&A integration, and leading complex international programs. Experienced working at executive committee and deep technical levels.

**Key Expertise**: Finance Transformation | Programme Management | SAP S/4HANA & Central Finance | M&A Integration | Shared Services | Cost Reduction | Process Improvement

# Key Achievements

* **$100M+ cost savings** delivered at Coca-Cola Bottlers Japan through business services transformation and offshore outsourcing strategy
* **$28.5M value creation** at P&G/Gillete Russia post-acquisition integration
* **$3.7M sales delivery** in first 9 months as Deloitte Tohmatsu, Tokyo
* Successfully led **SAP S/4HANA Central Finance** implementation at **Danone**, managing team of 20 across multiple vendors
* Designed and implemented **global finance shared services** for multiple Fortune 500 companies.

# Recent Experience

## M&A Advisor | Angus Knight Group (Apr-Oct 2023)

*Contract - Remote*

* Assessed and profiled operations of target acquisitions within international recruitment
* Developed post-acquisition integration strategy and implementation plan
* Provided operations expertise to M&A transaction team.

## Finance Systems Programme Manager | Danone (Sep 2020-Mar 2022)

*Contract - Remote*

* Led global finance reporting harmonization re-design
* New installation of SAP S/4HANA Central Finance
* Implementation of Material Ledger, and CO-PA in existing ECC 6.0
* Highlights include simplified chart of accounts, and new management hierarchies
* Managed cross-functional team of 20 (Danone, Accenture, SAP) delivering CFIN solution
* Scope incluced organisation design, processes, systems, and data.

## Corporate Planning Lead | Persol (Jun-Nov 2019)

*Contract - Tokyo*

* Developed 3-year corporate strategy including $200M strategic acquisitions and $50M centralization savings
* Led team of 6 Deloitte consultants through full strategic planning process
* Facilitated executive board workshops and delivered final strategy recommendations.

## Senior Manager, Strategy & Operations | Deloitte (May 2018-Jun 2019)

*Full-time - Tokyo*

* Sales Performance: Delivered $3.7M in sales within first 9 months across 3 engagements
* Unilever Japan: Led supply chain strategy resulting in multi-million dollar savings
* Coca-Cola Bottlers Japan: Delivered $100M+ cost savings through business services transformation and 300+ FTE offshore outsourcing deal.

# Core Experience Highlights

## Finance Transformation Leadership

### Standard Chartered Bank - Annual Reporting Programme Manager (2015-2016)

* Program managed group finance closing and annual reporting processes
* Delivered on-time annual and half-year reports without material restatements
* Implemented fast-close improvements and closing process dashboard.

### Deutsche Bank - Process Governance Owner (2013-2014)

* Led end-to-end process modeling across source-to-pay, cost accounting, and record-to-report
* Co-owned global process model repository enabling re-engineering programs
* Trained project teams on BPMN modeling and Lean continuous improvement.

## SAP & ERP Expertise

### Johnson Matthey - Strategy & Planning Lead (2012-2013)

* Led planning phase and systems integrator (SI) selection for multi-million SAP global template program
* Ensure scope, deliverables, and benefits were correctly included in SI contract

### PwC - Senior Manager, Finance Effectiveness (2008-2012)

* SAP strategy practice lead delivering finance transformation across multiple sectors
* **Heineken**: Target operating model for European shared services including process taxonomy, org design, FTE allocation, SAP architecture, business case, and roadmap
* **Diageo:** Global planning and reporting design including chart of accounts redesign, management hierarchies, SAP NewGL and SAP BPC.

## Global Program Delivery

### P&G - IT Manager, Global Business Services (2000-2007)

* Russia Integration: Program managed **P&G/Gillette** post-acquisition integration with $28.5M benefits ($20M one-time + $8.5M annual)
* Supply Chain Upgrade: Led global SAP upgrade across 4 regions
* **Balkans** Transformation: Delivered SAP implementation with shared services transition and tax restructuring

# Education & Technical Skills

* University of Strathclyde - Mechanical Engineering BEng (Hons), 2000
* SAP skills: S/4HANA, Central Finance, ECC, FICO, CO-PA, ML, BW
* Business skills: Financial and management accounting, M&A Integration, Lean, BPMN
* IT: solutions architecture, HTML, CSS, JavaScript, SQL, C, Python